

DAMION THOMAS BROWN, PgMP, PMP, MBA

Executive Program & Project Leadership | Construction | Infrastructure | Technology

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Hiring Manager

Dear Hiring Manager,

I am pleased to submit this comprehensive professional packet for your review. It includes my updated executive resume, a revamped cover letter, and a supplemental Tri Executives construction-project resume designed to give a clearer understanding of the depth of my construction, renovation, infrastructure, mission-critical, project-management, and owner/GC-side consulting experience.

My background combines more than 20 years of leadership across large-scale construction, hospitality renovation, commercial and industrial work, mission-critical data centers, infrastructure, software/R&D environments, project controls, field execution, contractor coordination, and executive-level program governance. I bring the ability to operate between the jobsite, the project office, the owner/client side, the GC project-management team, vendors, specialty trades, operations, and executive stakeholders.

A major portion of my recent construction experience was performed through Tri Executives, my project-management and consulting platform. That structure allowed me to support multiple general contractors, owners, delivery partners, and project teams across different phases of work rather than being limited to one single-employer, full-duration assignment. Under Tri Executives, I worked in GC-side support, Senior PM support, owner's representative, project-controls, schedule, procurement, long-lead-item, change-management, field-coordination, turnover, and operational-readiness capacities.

The Tri Executives project section is intentionally detailed because many consulting assignments were confidential, client-sensitive, commercially sensitive, or tied to former GC/owner relationships. The project list explains the type of work I performed while maintaining appropriate discretion regarding former clients, proprietary controls, internal budgets, exact schedules, site information, security-sensitive infrastructure, and non-public project details.

I am particularly strong in renovation and complex project environments where existing conditions, occupied operations, guest or tenant continuity, custom materials, phased turnover, procurement risk, schedule recovery, contractor coordination, QA/QC, punch-list closure, and owner acceptance must be managed simultaneously. I also bring mission-critical delivery experience across 25MW+ AI and hyperscale data-center programs, where disciplined controls, commissioning readiness, and operational reliability are essential.

What distinguishes me is the combination of field construction knowledge, civil engineering education, United Brotherhood of Carpenters journeyman training, senior program/project leadership, PMO governance, technology-enabled execution, and executive communication. I am prepared to contribute as a Project Manager, Senior Project Manager, Program Manager, Project Executive, Owner's Representative, Construction Manager, or mission-critical delivery leader where strong execution discipline is required.

Thank you for your time and consideration. I would welcome the opportunity to discuss how my background, leadership experience, Tri Executives consulting record, and construction/project-management capabilities can support your organization's current and future work.

Respectfully,

Damion Thomas Brown, PgMP, PMP, MBA

Senior Program / Project Management Professional | Construction & Mission-Critical Project Leadership

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DAMION THOMAS BROWN, PgMP, PMP, MBA

EXECUTIVE PROGRAM & PROJECT LEADER | LARGE-SCALE CONSTRUCTION | AI / SOFTWARE DELIVERY

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EXECUTIVE PROFILE

Senior program and project executive with 20+ years of experience leading capital construction, engineering, infrastructure, technology, and operational transformation programs. Combines a civil-engineering foundation with enterprise program governance, PMO leadership, construction execution, software delivery, and AI-enabled workflow design. Experienced in portfolio-scale planning, executive reporting, risk and change control, vendor management, commissioning/readiness, and cross-functional leadership. Career includes \$1B+ construction portfolio responsibility, 25MW+ hyperscale data-center initiatives, and complex software/R&D programs. Targeting senior Program Director, Program Manager, Project Executive, PMO, Data Center, Construction, Infrastructure, and Technology Delivery roles with major corporations and complex enterprises.

CORE EXECUTIVE CAPABILITIES

- Enterprise program / portfolio management; PMO governance; executive reporting; program recovery.
- Large-scale construction, capital projects, hospitality renovation, infrastructure, and mission-critical delivery.
- Tri Executives consulting platform: GC-side PM support, Senior PM support, owner's representation, procurement, scheduling, change management, field coordination, and turnover.
- Hyperscale data centers / mission-critical infrastructure, including 25MW+ AI and data-center programs.
- Design, procurement, construction, commissioning, operational readiness, QA/QC, punch, closeout, and turnover.
- Risk, change, resource, contractor, vendor, stakeholder, and owner/client leadership.
- Software delivery, SDLC awareness, AI/automation workflows, dashboards, analytics, SOPs, and process improvement.

PROFESSIONAL EXPERIENCE

Executive Program Manager | Lifeguard Aeromed Inc.

McAllen, Texas | Jun 2024 - Jan 2025

- Coordinated interconnected projects across the organization, aligning scope, schedules, resources, vendors, and executive priorities with program goals.
- Oversaw deadlines, budgets, risk, resource allocation, cross-project dependencies, and executive-level reporting while driving accountability and ROI.
- Led and evaluated project managers and staff, resolved higher-scope delivery issues, and supported strategy development for operational and organizational initiatives.

Program Manager - Operations Lead / Strategic Projects (Volunteer) | Med-Care EMS

McAllen, Texas | Oct 2023 - Jan 2025

- Partnered directly with executive leadership to oversee end-to-end operational initiatives supporting ambulance-service delivery, administrative workflows, and business performance.
- Led complex CEO-sponsored projects from concept through implementation; developed reporting structures, SOPs, process improvements, and executive status communications.
- Managed facility capital improvements and site initiatives to strengthen fleet readiness, operational safety, and service deployment efficiency.

Board Member (Volunteer) | Rescue Life Charity

Greater McAllen Area, Texas | May 2024 - Jan 2025

- Provided board-level leadership across strategic planning, governance, budget oversight, program evaluation, fundraising, and stakeholder engagement.
- Helped align programs with mission objectives while cultivating community relationships and partnership opportunities.

Founder / Expert Project Manager | Tri Executives

Las Vegas, Nevada / Hybrid | May 2017 - Jan 2025

- Led consulting engagements across construction project management, GC-side project support, owner's representation, operational strategy, process design, PMO practices, executive advisory, and delivery recovery.
- Supported general contractors, Senior PMs, PMs, owners, and delivery teams across hospitality renovations, restaurant work, multifamily renovations, public works, infrastructure, and mission-critical programs.
- Built governance structures, schedules, controls, reporting cadences, procurement trackers, long-lead-item logs, change-management processes, and stakeholder alignment mechanisms to improve execution quality and decision visibility.
- Advised clients on strategic business objectives, risk, project recovery, process optimization, field coordination, closeout, turnover, and cross-functional program execution.

SELECTED ENTERPRISE, CONSTRUCTION & TECHNOLOGY LEADERSHIP

AI Infrastructure Program Consultant - Confidential Hyperscale Client | AI / Data Center

Infrastructure Programs

United States | Approx. 2019 - 2023

- Supported multiple confidential 25MW+ hyperscale AI/data-center initiatives across feasibility, design, permitting, procurement, construction, commissioning, turnover, operational readiness, and stabilization.
- Applied program governance, schedule/risk control, executive reporting, stakeholder alignment, and benefits-realization disciplines across 15+ infrastructure efforts.
- Bridged technical, construction, operations, and executive workstreams to maintain delivery discipline in high-visibility, capital-intensive environments.

Senior Project Manager | Bechtel

Tennessee | Nov 2019 - May 2020

- Oversaw a large portfolio of projects; supported senior management with delivery performance, workforce coordination, client/vendor issue resolution, and executive reporting.
- Directed scope and cost changes through structured change-management processes and provided project-recovery leadership for complex assignments.

AI Project Manager | Apple / R&D Environment

California / Remote | Dec 2017 - Nov 2019

- Engaged stakeholders to define long-term R&D needs, project risks, plans, proposals, requirements, and technical documentation for software/technology initiatives.
- Developed resource and staffing plans; managed schedule, deliverables, status reporting, and cross-functional knowledge transfer across remote development teams.
- Translated business requirements into technical documentation and delivery structures supporting software and research-development lifecycles.

Senior Project Manager | AECOM

Las Vegas, Nevada | May 2015 - Oct 2016

- Led construction-phase project management, constructability reviews, procurement support, delivery-method planning, change-order analysis, schedule monitoring, and executive reporting.
- Coordinated contractors, CEI teams, agencies, consultants, and executive stakeholders while tracking budget, resources, progress, forecast, and delivery risk.

Project Management Consultant / SOP Technical Writer | SolarCity

San Mateo, California | Oct 2015 - May 2016

- Executed continuous-improvement projects, managed RFP activity including a \$750K third-party content contract, and supported LMS access for approximately 15,000 end users.
- Produced metrics dashboards, managed releases and PMO workflows, and helped stand up Project Server 2015 as a department-level PMIS.

Senior Project Manager / General Superintendent | Tishman Construction (AECOM Company)

Las Vegas, Nevada | 1999 - 2008

- Held responsibility for a \$1B+ annual construction line of business encompassing 7-10 simultaneous projects and teams of approximately 75-100 employees.
- Owned project budgets, P&L analysis, RFPs, contract negotiations, vendor management, schedules, change control, staffing, executive communication, and profitability.
- Led field construction, scopes of work, estimating, value engineering, inspections, logistics, contractor coordination, closeout, and delivery of complex capital projects.

ADDITIONAL SELECTED EXPERIENCE

SpaceX - Team Leader Manager / SOP Project | Cobblestone Construction - Document Control PM / Senior Technical Writer | Randstad Engineering - Construction PM / Technical Writer | Oil & Gas Field Engineering / Technical Program Roles - Halliburton, ProPetro, Keane, C&J Energy Services, GoFrac and others

EDUCATION

Master of Business Administration (MBA), Project Management | Carson-Newman University | 2017 - 2020

Bachelor of Science (B.S.), Civil Engineering | University of Southern California | 1995 - 1999

CERTIFICATIONS & TECHNICAL CREDENTIALS

Project Management Professional (PMP), PMI | Program Management Professional (PgMP), PMI | Expert Scrum Master Certified (ESMC) | Journeyman Carpenter, United Brotherhood of Carpenters & Joiners (inactive)

TECHNOLOGY & DELIVERY TOOLKIT

Program/portfolio governance, PMIS, Procore, scheduling and controls, requirements management, SDLC, RFP/RFI/change control, technical writing, dashboards and analytics, AI-agent workflows, automation concepts, telemetry/operational data, software-release coordination, executive presentations, and process/SOP development.

SELECTED SCALE & DELIVERY IMPACT

- \$1B+ annual construction line-of-business responsibility across 7-10 concurrent projects and teams of approximately 75-100 employees.
- 25MW+ hyperscale AI/data-center program experience across 15+ confidential infrastructure initiatives.
- \$750K third-party content procurement managed through RFP activity supporting enterprise learning systems.
- Approximately 15,000 end users supported through LMS/PMO technology delivery and release coordination.
- 9,500+ project documents analyzed and prepared for construction closeout / record turnover in document-control leadership.
- Cross-industry leadership spanning construction, data centers, engineering, software/R&D, EMS operations, oil & gas, and nonprofit governance.

THOUGHT LEADERSHIP

Upcoming TEDx Talk (2026): "From Incarceration to Innovation: Tech, Recidivism, and the Rise of a Project & Program Management Giant" - a personal and professional narrative focused on technology, reinvention, resilience, innovation, and leadership through project and program management.

TRI EXECUTIVES PROJECT EXPERIENCE SECTION

The following pages contain the detailed Tri Executives confidential project resume.

Purpose of the Section

This section is included to provide a clearer and more complete understanding of my construction experience under Tri Executives. It explains how I supported GC-side project teams, owner-side representatives, Senior PMs, Project Managers, delivery partners, and confidential clients across renovation, hospitality, restaurant, multifamily, public works, infrastructure, and mission-critical data-center environments.

Confidentiality Note

Many of the projects and consulting relationships were confidential in nature and involved former clients, general contractors, owners, delivery partners, project controls, internal schedules, procurement strategies, budgets, and sensitive project information. The project resume is provided solely for professional review and should be treated as confidential.

TRI EXECUTIVES

CONFIDENTIAL CONSTRUCTION CONSULTING PROJECT RESUME

Selected U.S. Hospitality, Restaurant, Multifamily, Major Renovation, Mission-Critical Data Center &
Public Infrastructure Assignments | 2017-2025

Damion Thomas Brown, PgMP, PMP, MBA
Founder / Senior Project & Program Management Consultant

CONFIDENTIAL - CLIENT / PROJECT INFORMATION FOR PROFESSIONAL REVIEW ONLY

Consulting Structure

Tri Executives served as my project-management consulting platform from 2017 through 2025. The firm allowed me to support general contractors, Senior Project Managers, Project Managers, owners, and project-delivery teams on focused assignments rather than being limited to a single full-duration employer posting. Depending on the engagement, I joined projects during preconstruction, startup, mobilization, active construction, recovery, procurement, turnover, or owner-side governance. This consulting model is why multiple assignments could overlap while still allowing meaningful responsibility for defined workstreams and deliverables.

A substantial portion of this work involved confidential or commercially sensitive information, including owner relationships, contractor performance, internal schedules, budgets, procurement strategies, change-order exposure, recovery plans, and operational constraints. This resume therefore focuses on project scope and my role while avoiding disclosure of protected internal information.

Where a project name, general contractor, or delivery partner is established in my retained project record, I identify that firm or project directly. Where a former GC client or delivery partner remains subject to confidentiality restrictions, I identify the relationship as a former General Contractor client without disclosing protected commercial or client-specific information. This reflects the nature of my Tri Executives consulting work while preserving the confidentiality obligations associated with prior client engagements.

Role Profile

- GC-side Project Management / Senior PM support: startup, preconstruction, mobilization, schedule controls, procurement, RFIs/submittals, change management, logistics, field coordination, punch and turnover.
- Owner's Representative / owner-side project lead: scope, budget, schedule, contractor performance, risk, owner decisions, procurement, quality, inspections, punch and final acceptance.
- Consulting duration varied by assignment. Some engagements lasted roughly one year; others were multi-phase or targeted interventions that overlapped with other active consulting work.

PROJECT RECORD & CONFIDENTIALITY NOTE

Projects 1-12 reflect assignments already identified in my working project record. Projects 13-20 remain internal project matches that should be confirmed against my files, correspondence, contracts, or recollection before external distribution. Projects 21-24 reflect confidential mission-critical data center engagements I identify as work performed through Tri Executives for OpenAI and Microsoft. Projects 25-30 reflect additional confidential hotel-renovation and major public-infrastructure consulting assignments performed through Tri Executives on the GC side. Because these engagements involved client-sensitive information, site names, owner identities, internal budgets, contract values, detailed schedules, security information, and proprietary commercial/project-control data are intentionally withheld.

SELECTED CONSTRUCTION CONSULTING PROJECT EXPERIENCE

1. W Hotel Renovation

Location / Period	Los Angeles, CA 2023-2024
Project Type / Scale	Hospitality renovation
General Contractor / Delivery Partner	Build Group Construction Co.
My Capacity	GC-side Project Management / Senior PM Support
Record Status	Direct project experience in working record

Project Scope

Supported the GC project-management team on an occupied-hotel renovation involving lobby, reception, restaurant, ballroom, meeting rooms, banquet-kitchen and exterior-courtyard work. My responsibility centered on getting the work organized and maintaining project controls across phased areas.

My Project-Management Capacity

Project startup and mobilization; scope review; schedule logic and look-aheads; long-lead tracking; RFIs/submittals; trade coordination; guest/operations impact planning; logistics; change tracking; quality/punch; turnover support.

2. The Westin Los Angeles Airport

Location / Period	Los Angeles, CA 2023-2024
Project Type / Scale	Large hotel renovation
General Contractor / Delivery Partner	General Contractor - Project Record Pending Confirmation
My Capacity	GC-side Project Management / Senior PM Support
Record Status	Direct project experience in working record

Project Scope

Supported renovation planning and execution for a major airport hotel, with emphasis on repetitive guestroom production and public-area coordination while maintaining hotel operations.

My Project-Management Capacity

Room-block phasing; production tracking; FF&E/material flow; elevator/loading logistics; punch and room acceptance; public-area interfaces; schedule recovery; issue escalation; owner/operations communication.

3. Hilton Anatole - 718 Tower Refresh

Location / Period	Dallas, TX 2023-2024
Project Type / Scale	High-volume hotel guestroom renovation
General Contractor / Delivery Partner	General Contractor - Project Record Pending Confirmation
My Capacity	GC-side Project Management / Senior PM Support
Record Status	Direct project experience in working record

Project Scope

Supported the GC-side PM team on a high-volume guestroom refresh where consistent room production, FF&E control, inspection quality and progressive turnover were critical.

My Project-Management Capacity

Floor-by-floor sequencing; procurement expediting; room-release planning; production metrics; defect trend tracking; punch closure; owner acceptance; logistics; documentation and risk tracking.

4. Hilton West Palm Beach

Location / Period	West Palm Beach, FL 2022-2023
Project Type / Scale	Property-wide hotel renovation
General Contractor / Delivery Partner	General Contractor - Project Record Pending Confirmation
My Capacity	GC-side Project Management / Senior PM Support
Record Status	Direct project experience in working record

Project Scope

Supported integrated renovation workstreams across guestrooms, suites, food-and-beverage, pool/outdoor areas, public spaces and specialty finishes.

My Project-Management Capacity

Multi-workstream schedule coordination; procurement matrix; F&B opening readiness; owner/design approvals; risk/change tracking; quality and finish review; progressive turnover and operational-readiness gates.

5. Waldorf Astoria Atlanta Buckhead

Location / Period	Atlanta, GA 2022-2023
Project Type / Scale	Luxury hospitality renovation
General Contractor / Delivery Partner	General Contractor - Project Record Pending Confirmation
My Capacity	GC-side Project Management / Senior PM Support
Record Status	Direct project experience in working record

Project Scope

Supported luxury renovation controls across guestrooms, suites, restaurant/lounge, public areas and spa-related upgrades, with particular attention to custom finishes and brand-level quality.

My Project-Management Capacity

Prototype/mockup tracking; custom casegoods/lighting/stone procurement; design-release control; submittals; MEP interfaces; finish quality; punch; owner/brand communication; schedule-risk escalation.

6. Hotel La Jolla - Curio Collection by Hilton

Location / Period	La Jolla, CA 2023-2024
Project Type / Scale	Hotel and restaurant renovation
General Contractor / Delivery Partner	General Contractor - Project Record Pending Confirmation
My Capacity	GC-side Project Management / Senior PM Support
Record Status	Direct project experience in working record

Project Scope

Supported guestroom, meeting-space and penthouse-restaurant renovation activities requiring integration of hotel and F&B schedules.

My Project-Management Capacity

Guestroom sequencing; restaurant/kitchen MEP coordination; upper-level logistics; kitchen-equipment readiness; health/life-safety milestones; FF&E procurement; turnover and opening coordination.

7. Kimpton Canary Hotel

Location / Period	Santa Barbara, CA 2021-2022
Project Type / Scale	Boutique hotel renovation
General Contractor / Delivery Partner	PWI Construction
My Capacity	GC-side Project Management / Senior PM Support
Record Status	Direct project experience in working record

Project Scope

Supported an accelerated boutique-hotel refresh involving guestrooms, meeting rooms, restaurant, lobby and rooftop spaces.

My Project-Management Capacity

Early-release procurement; expedited submittals; phased access; historic-condition protection; restaurant reopening coordination; rooftop logistics; FF&E; mockups; quality and closeout.

8. Quince Restaurant

Location / Period	San Francisco, CA 2023-2024
Project Type / Scale	High-end restaurant renovation
General Contractor / Delivery Partner	Plant Construction Company, L.P.
My Capacity	GC-side Project Management / Senior PM Support
Record Status	Direct project experience in working record

Project Scope

Supported detailed restaurant renovation controls where custom finishes, constrained existing conditions, MEPFP coordination and exacting owner expectations drove execution.

My Project-Management Capacity

Field verification before fabrication; custom millwork/finish coordination; MEPFP issue tracking; storefront and dining-area sequencing; kitchen/service interfaces; health/life-safety readiness; punch and opening checklist.

9. Georgia Aquarium Cafe Renovation

Location / Period	Atlanta, GA 2023-2024
Project Type / Scale	Large public-venue food-service renovation
General Contractor / Delivery Partner	Brasfield & Gorrie
My Capacity	GC-side Project Management / Senior PM Support
Record Status	Direct project experience in working record

Project Scope

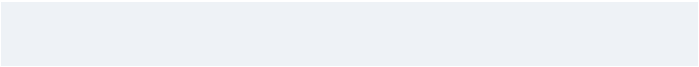
Supported a complex food-service renovation in an active public venue with high-capacity guest circulation and significant kitchen/MEP requirements.

My Project-Management Capacity

Owner-furnished equipment tracking; kitchen utility coordination; temporary circulation; shutdown planning; MEP rough-in verification; health and life-safety gates; commissioning/opening coordination.

10. Del-Bar Supper Club Renovation & Expansion

Location / Period	Wisconsin Dells, WI 2023-2024
Project Type / Scale	Operating restaurant renovation and expansion
General Contractor / Delivery Partner	Holtz Builders
My Capacity	Owner's Representative / Owner-Side Project Lead
Record Status	Direct project experience in working record



Project Scope

Represented the owner's interests through a renovation/expansion that required business-continuity planning, custom finishes, ADA work, structural addition and site improvements.

My Project-Management Capacity

Owner decision management; scope/budget/schedule review; GC progress monitoring; change review; shutdown planning; quality inspections; custom-material tracking; risk escalation; punch and final acceptance.

11. Rosemont at Mayfield Villas

Location / Period	Arlington, TX 2023-2024
Project Type / Scale	Occupied multifamily renovation
General Contractor / Delivery Partner	General Contractor - Project Record Pending Confirmation
My Capacity	Owner's Representative / Owner-Side Project Lead
Record Status	Direct project experience in working record

Project Scope

Provided owner-side oversight for a multi-building occupied multifamily renovation where resident access, unit sequencing, repetitive production and safety were central.

My Project-Management Capacity

GC performance oversight; unit-release protocols; resident/operations coordination; schedule and cost review; change control; production metrics; failed-inspection tracking; punch closure; owner acceptance.

12. West Village Apartments

Location / Period	Buffalo, NY 2023-2024
Project Type / Scale	Historic multifamily renovation
General Contractor / Delivery Partner	DiMarco Constructors
My Capacity	Owner's Representative / Owner-Side Project Lead
Record Status	Direct project experience in working record

Project Scope

Provided owner-side project leadership across a multi-building historic renovation with existing-condition risk, preservation constraints, unit sequencing and funding/compliance milestones.

My Project-Management Capacity

Scope/budget governance; GC schedule review; concealed-condition escalation; architect/engineer decisions; change management; quality and preservation review; unit/building turnover matrix; final acceptance.

13. Los Angeles Airport Marriott Renovation

Location / Period	Los Angeles, CA 2017-2018
Project Type / Scale	984 guestrooms + 20 suites; \$44M renovation
General Contractor / Delivery Partner	Digney York Associates
My Capacity	GC-side PM / Senior PM Support - TO CONFIRM
Record Status	Project match requiring confirmation before external use

Project Scope

Public project records describe a major guestroom, suite, corridor and M Club renovation led by Digney York Associates. This is a strong match for the LA hospitality consulting work and time period described for Tri Executives.

My Project-Management Capacity

If confirmed: support GC PM team with room-block phasing, Title 24/guestroom scope coordination, procurement, corridor/room production controls, FF&E, schedule, punch, closeout and brand-owner communication.

Internal verification flag: Confirm direct Tri Executives involvement before using this entry in an externally distributed final resume/project list.

14. W Los Angeles - West Beverly Hills Renovation

Location / Period	Los Angeles, CA 2017-2018
Project Type / Scale	297-suite luxury hotel renovation; \$25M
General Contractor / Delivery Partner	Digney York Associates
My Capacity	GC-side PM / Senior PM Support - TO CONFIRM
Record Status	Project match requiring confirmation before external use

Project Scope

A top-to-bottom renovation of the W Los Angeles-West Beverly Hills with Digney York as general contractor, including 297 reimagined suites and high-end hospitality finishes.

My Project-Management Capacity

If confirmed: procurement and submittal control; suite-production tracking; custom-finish/mockup coordination; owner/design communication; long-lead FF&E; change control; punch and phased turnover.

Internal verification flag: Confirm direct Tri Executives involvement before using this entry in an externally distributed final resume/project list.

15. Mondrian Los Angeles Renovation

Location / Period	Los Angeles, CA 2019
Project Type / Scale	236-room hotel transformation; \$19M
General Contractor / Delivery Partner	Digney York Associates
My Capacity	GC-side PM / Senior PM Support - TO CONFIRM
Record Status	Project match requiring confirmation before external use

Project Scope

A major Mondrian Los Angeles transformation with Digney York identified publicly as hotel general contractor for all 236 guestrooms and updated bathrooms/finishes.

My Project-Management Capacity

If confirmed: GC-side schedule and room-production controls; finish approvals; bathroom/MEP coordination; custom materials; procurement expediting; field issue resolution; punch and owner acceptance.

Internal verification flag: Confirm direct Tri Executives involvement before using this entry in an externally distributed final resume/project list.

16. Kimpton Hotel Wilshire Modernization

Location / Period	Los Angeles, CA 2019
Project Type / Scale	74 guestrooms + rooftop/pool/bar/restaurant
General Contractor / Delivery Partner	R.D. Olson Construction
My Capacity	GC-side PM / Senior PM Support - TO CONFIRM
Record Status	Project match requiring confirmation before external use

Project Scope

R.D. Olson led a renovation of this operating boutique hotel, including guestrooms, corridors, rooftop deck, pool, bar, restaurant, lobby and support spaces.

My Project-Management Capacity

If confirmed: occupied-hotel phasing; rooftop logistics; food-and-beverage coordination; procurement; submittals/RFIs; operating-hours planning; owner communication; schedule and turnover controls.

Internal verification flag: Confirm direct Tri Executives involvement before using this entry in an externally distributed final resume/project list.

17. Park MGM / Monte Carlo Resort Transformation

Location / Period	Las Vegas, NV 2017-2018
Project Type / Scale	2,700 guestrooms; major resort transformation
General Contractor / Delivery Partner	General Contractor - Project Record Pending Confirmation
My Capacity	GC-side PM / Senior PM Support - TO CONFIRM
Record Status	Project match requiring confirmation before external use

Project Scope

The Monte Carlo-to-Park MGM transformation included renovation of approximately 2,700 guestrooms and creation of the NoMad hotel-within-a-hotel as part of a large resort repositioning.

My Project-Management Capacity

If confirmed: large-scale room production; tower/floor phasing; trade stacking; long-lead finishes; FF&E; shutdown coordination; daily production metrics; owner/GC interfaces; punch and phased opening.

Internal verification flag: Confirm direct Tri Executives involvement before using this entry in an externally distributed final resume/project list.

18. Virgin Hotels Las Vegas / Hard Rock Conversion

Location / Period	Las Vegas, NV 2020-2021
Project Type / Scale	Full resort conversion; approx. \$200M
General Contractor / Delivery Partner	McCarthy Building Companies / Taylor International
My Capacity	GC-side PM / Senior PM Support - TO CONFIRM
Record Status	Project match requiring confirmation before external use

Project Scope

McCarthy Building Companies and Taylor International were publicly identified as general contractors for the Hard Rock-to-Virgin Hotels conversion, involving hotel rooms, casino, pool and resort amenities.

My Project-Management Capacity

If confirmed: shutdown/mobilization planning; multi-GC/interface coordination; procurement and supply-chain risk; schedule recovery; field issue escalation; quality; commissioning/turnover; executive reporting.

Internal verification flag: Confirm direct Tri Executives involvement before using this entry in an externally distributed final resume/project list.

19. New York-New York Hotel & Casino Guestroom Remodel

Location / Period	Las Vegas, NV 2022-2023
Project Type / Scale	1,830 rooms + 155 suites; \$63M
General Contractor / Delivery Partner	General Contractor - Project Record Pending Confirmation
My Capacity	GC-side PM / Senior PM Support - TO CONFIRM
Record Status	Project match requiring confirmation before external use

Project Scope

MGM Resorts announced a major guestroom remodel covering 1,830 rooms and 155 suites, creating a high-volume repetitive renovation program inside an operating Strip resort.

My Project-Management Capacity

If confirmed: room-block release plan; production schedule; FF&E and finish procurement; logistics; quality/punch consistency; owner/brand coordination; issue escalation; phased acceptance.

Internal verification flag: Confirm direct Tri Executives involvement before using this entry in an externally distributed final resume/project list.

20. Rio Hotel & Casino - Ipanema Tower / Resort Redevelopment

Location / Period	Las Vegas, NV 2023-2024
Project Type / Scale	1,427-room tower refresh within larger resort redevelopment
General Contractor / Delivery Partner	General Contractor - Project Record Pending Confirmation
My Capacity	GC-side PM / Senior PM Support - TO CONFIRM
Record Status	Project match requiring confirmation before external use

Project Scope

Dreamscape's redevelopment program included a 1,427-room Ipanema Tower renovation within a broader multi-year transformation of guestrooms, casino, meeting space, pool areas and F&B concepts.

My Project-Management Capacity

If confirmed: tower phasing; custom FF&E; long-lead tracking; owner/design coordination; change management; schedule and logistics; room QA/punch; progressive turnover; opening-readiness reporting.

Internal verification flag: Confirm direct Tri Executives involvement before using this entry in an externally distributed final resume/project list.

21. OpenAI AI Infrastructure Program - U.S. Program A (Confidential Engagement)

Location / Period	United States - Site Confidential 2019-2023 engagement window
Project Type / Scale	AI / hyperscale mission-critical data center program - minimum 25MW scale
General Contractor / Delivery Partner	Former General Contractor / Delivery Partner Client - Confidential
My Capacity	Tri Executives - GC-Side Senior Project / Program Management Consultant
Record Status	Client assignment - OpenAI; site and commercial details restricted; former-client relationship

Project Scope

Supported a large-scale AI infrastructure/data center program at a minimum 25MW class, with project information intentionally limited because of client confidentiality, security, and proprietary infrastructure requirements. Work involved mission-critical planning, delivery controls, contractor coordination, procurement, schedule/risk governance, commissioning readiness, and executive-level reporting.

My Project-Management Capacity

Worked with GC and project-delivery leadership to establish and maintain integrated project controls; coordinate design, procurement, construction and commissioning interfaces; track long-lead electrical/mechanical equipment; manage milestone and constraint visibility; support change/risk escalation; coordinate vendors and specialty contractors; and drive turnover and operational-readiness planning.

22. OpenAI AI Infrastructure Program - U.S. Program B (Confidential Engagement)

Location / Period	United States - Site Confidential 2021-2024 engagement window
Project Type / Scale	AI / hyperscale data center expansion - minimum 25MW scale
General Contractor / Delivery Partner	Former General Contractor / Delivery Partner Client - Confidential
My Capacity	Tri Executives - Senior PM / Owner-GC Interface Consultant
Record Status	Client assignment - OpenAI; site and technical details restricted; former-client relationship

Project Scope

Supported a separate AI infrastructure expansion program involving high-density compute, mission-critical power/cooling dependencies, accelerated procurement, and phased delivery. Detailed site, design, budget, vendor, and security information is withheld.

My Project-Management Capacity

Provided senior project-management support across owner/GC interfaces, schedule integration, procurement and expediting, design-release tracking, construction sequencing, critical-path review, change management, vendor accountability, executive decision logs, commissioning interfaces, and progressive turnover. The role emphasized early identification of risks capable of affecting energization, startup, and beneficial use.

23. Microsoft Hyperscale Data Center Program - U.S. Program A (Confidential Engagement)

Location / Period	United States - Site Confidential 2018-2022 engagement window
Project Type / Scale	Hyperscale mission-critical data center program - minimum 25MW scale
General Contractor / Delivery Partner	Former General Contractor / Delivery Partner Client - Confidential
My Capacity	Tri Executives - GC-Side Project Management / Senior PM Consultant
Record Status	Client assignment - Microsoft; site and commercial details restricted; former-client relationship

Project Scope

Supported a U.S. hyperscale data center program for Microsoft at a minimum 25MW class. The assignment involved integrated project delivery across major electrical, mechanical, controls, civil/structural, procurement, commissioning, and turnover workstreams.

My Project-Management Capacity

Assisted GC PM/Senior PM leadership with project startup, baseline and recovery schedules, procurement matrices, long-lead equipment tracking, subcontractor coordination, RFI/submittal workflows, cost/scope/change visibility, field issue escalation, quality and commissioning readiness, executive reporting, and phased turnover of mission-critical spaces.

24. Microsoft Hyperscale Data Center Program - U.S. Program B (Confidential Engagement)

Location / Period	United States - Site Confidential 2020-2025 engagement window
Project Type / Scale	Hyperscale / AI-ready data center expansion - minimum 25MW scale
General Contractor / Delivery Partner	Former General Contractor / Delivery Partner Client - Confidential
My Capacity	Tri Executives - Senior Project / Program Management Consultant
Record Status	Client assignment - Microsoft; site, capacity and security details restricted

Project Scope

Supported a second Microsoft mission-critical expansion program involving large-scale infrastructure delivery, multiple contractor/vendor interfaces, long-lead electrical/mechanical systems, commissioning dependencies, and operational-readiness milestones. Exact site and technical information is intentionally omitted.

My Project-Management Capacity

Led/supporting governance around integrated master scheduling, milestone control, procurement expediting, owner/GC/vendor coordination, risk registers, change impacts, critical equipment status, construction-to-commissioning handoffs, issue escalation, documentation discipline, punch/closeout, and executive-level readiness reporting.

25. West Coast Luxury Hotel Renovation Program (Client-Confidential)

Location / Period	United States - Client / Property Confidential 2017-2019 engagement window
Project Type / Scale	Large occupied luxury hotel renovation - guestrooms, public

General Contractor / Delivery Partner	areas, F&B and back-of-house Former General Contractor Client - Confidential
My Capacity	Tri Executives - GC-Side Project Management / Senior PM Consultant
Record Status	Direct consulting assignment - property and owner details restricted

Project Scope

Supported a large occupied luxury-hotel renovation involving phased guestroom work, lobby/public-area upgrades, food-and-beverage spaces, back-of-house interfaces, specialty finishes, FF&E, and operational coordination. The assignment required the GC team to maintain hotel operations while sequencing construction around guest circulation, service access, shutdown windows, inspections, and progressive turnover.

My Project-Management Capacity

Worked with GC Project Manager / Senior PM leadership on mobilization, phase planning, look-ahead scheduling, long-lead procurement, RFIs/submittals, trade coordination, owner/design-team communication, change tracking, logistics, quality/punch, room/area turnover, and escalation of schedule or procurement risks that could affect reopening milestones.

26. Las Vegas Resort & Hotel Renovation Program (Client-Confidential)

Location / Period	Las Vegas, Nevada - Property Confidential 2019-2022 engagement window
Project Type / Scale	Large-scale operating resort renovation - hotel tower, casino/public areas and hospitality amenities
General Contractor / Delivery Partner	Former General Contractor Client - Confidential
My Capacity	Tri Executives - GC-Side Senior Project Management Consultant
Record Status	Direct consulting assignment - resort and commercial details restricted

Project Scope

Supported a major Las Vegas resort-renovation program with multiple active work fronts, including hotel/tower renovation, public areas, hospitality amenities, food-and-beverage interfaces, guest circulation, specialty architectural finishes, and phased operational turnover.

My Project-Management Capacity

Assisted GC leadership with integrated schedule controls, subcontractor coordination, procurement expediting, custom-material tracking, shutdown and access planning, RFI/submittal management, scope/change visibility, field constraint resolution, production tracking, punch, commissioning interfaces, and phased opening-readiness reporting.

27. Eastern U.S. Full-Service Hotel Modernization Program (Client-Confidential)

Location / Period	United States - Client / Property Confidential 2022-2025 engagement window
Project Type / Scale	Large full-service hotel modernization - guestrooms, meeting space, restaurant, lobby and building systems
General Contractor / Delivery Partner	Former General Contractor Client - Confidential
My Capacity	Tri Executives - GC-Side Project Management Consultant
Record Status	Direct consulting assignment - property and owner details

restricted

Project Scope

Supported a multi-phase modernization of a full-service hotel, integrating guestroom renovation with meeting/conference areas, restaurant and lounge improvements, lobby/public-space work, MEP upgrades, life-safety coordination, and progressive turnover around ongoing operations.

My Project-Management Capacity

Provided GC-side support for scope validation, schedule development, procurement and long-lead control, design-release tracking, RFIs/submittals, trade sequencing, F&B/MEP coordination, change management, inspections, quality/punch, turnover documentation, and owner/operations communication.

28. Major U.S. Transportation Infrastructure Program (Client-Confidential)

Location / Period	United States - Client / Site Confidential 2018-2021 engagement window
Project Type / Scale	Large public works transportation / mobility infrastructure program
General Contractor / Delivery Partner	Former Prime Contractor / General Contractor Client - Confidential
My Capacity	Tri Executives - GC-Side Project Management / Program Controls Consultant
Record Status	Direct public-infrastructure consulting assignment; former-client details restricted

Project Scope

Consulted on a major public-works transportation infrastructure program involving multiple contractors, phased construction, public-interface constraints, civil/structural work, utility coordination, traffic/access planning, permitting, inspections, and milestone-driven delivery.

My Project-Management Capacity

Supported GC and program leadership with baseline and recovery schedules, project controls, subcontractor/interface coordination, utility and permitting constraints, change and risk tracking, owner/agency reporting, document control, field issue escalation, milestone readiness, and closeout planning.

29. Major U.S. Water & Utility Infrastructure Capital Program (Client-Confidential)

Location / Period	United States - Client / Site Confidential 2020-2023 engagement window
Project Type / Scale	Major public works water, utility and civil infrastructure improvement program
General Contractor / Delivery Partner	Former Prime Contractor / General Contractor Client - Confidential
My Capacity	Tri Executives - GC-Side Senior PM / Project Controls Consultant
Record Status	Direct public-infrastructure consulting assignment; former-client details restricted

Project Scope

Supported a large public utility / water infrastructure capital program involving civil works, underground utilities, treatment/process interfaces, equipment procurement, shutdown/connection planning, testing, inspection, and coordination with public-agency stakeholders.

My Project-Management Capacity

Worked with GC PM/Senior PM leadership on integrated planning, procurement, schedule and risk controls, RFI/submittal workflows, vendor coordination, change-impact analysis, outage/connection sequencing, quality and testing readiness, agency communication, field constraints, punch and final turnover.

30. Major U.S. Civic & Public Facilities Modernization Program (Client-Confidential)

Location / Period	United States - Client / Site Confidential 2022-2025 engagement window
Project Type / Scale	Large public works civic facilities / vertical infrastructure modernization program
General Contractor / Delivery Partner	Former Prime Contractor / General Contractor Client - Confidential
My Capacity	Tri Executives - GC-Side Project Management / Owner-Agency Interface Consultant
Record Status	Direct public-infrastructure consulting assignment; former-client details restricted

Project Scope

Consulted on a major public-facilities modernization program involving occupied/public-facing facilities, structural and MEP upgrades, accessibility, life-safety systems, phased renovation, security/access constraints, agency approvals, and multi-stakeholder turnover requirements.

My Project-Management Capacity

Supported GC project leadership across mobilization, phasing, schedule controls, procurement, long-lead systems, subcontractor coordination, agency/owner interfaces, RFIs/submittals, scope/change management, field issue resolution, quality, inspections, commissioning, punch, documentation and phased acceptance.

CORE CONSULTING CAPABILITIES ACROSS THE PORTFOLIO

- GC project startup, preconstruction and mobilization support
- Senior PM / Project Manager schedule development, look-aheads and recovery planning
- Long-lead procurement, FF&E, custom finishes and owner-furnished-item tracking
- RFI, submittal, design clarification and scope-gap management
- Subcontractor, vendor, architect, engineer and owner coordination
- Change-order tracking, cost/schedule impact review and risk escalation
- Occupied-hotel / active-facility phasing, logistics and operational-impact planning
- Quality control, mockups, punch-list closure, inspections and phased turnover
- Owner's Representative governance: scope, budget, schedule, contractor performance and final acceptance
- Executive reporting, issue escalation, decision logs and project-recovery support
- Mission-critical data center program controls for 25MW+ infrastructure environments
- Long-lead electrical/mechanical equipment tracking, energization dependencies and commissioning readiness

- Owner/GC/vendor interface management for AI and hyperscale infrastructure programs
- Occupied-hotel and resort renovation phasing, guest/operations coordination and progressive turnover
- Large public works program controls: transportation, utility/water and civic-facility infrastructure
- Agency/owner/GC interface management, permitting constraints, inspections and public-stakeholder reporting

CONFIDENTIALITY

This document contains direct project-history entries, confidential client assignments, and internal working-draft project matches assembled for professional review. It is intended for confidential evaluation only. Client-sensitive information, internal budgets, security details, technical infrastructure data, disputes, recovery strategies, detailed commercial terms, and proprietary project controls are intentionally omitted. Projects 13-20 remain subject to confirmation before external representation as direct Tri Executives project experience. Projects 21-24 reflect confidential OpenAI and Microsoft data-center assignments identified in my project record. Projects 25-30 reflect additional confidential hotel and major public-works consulting assignments performed through Tri Executives, with property/client/site information withheld to protect client confidentiality.

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